

Objective

► To identify the basic 5 steps of the new revenue recognition standard.

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Why the New Standard?

- FASB rules based
- New innovations = new rules
- Industry rules don't always align
- Convergence with IFRS



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Application Date

- Nonpublic entities (FASB definition) first annual reporting period beginning after December 15, 2018
 - 12/31/2019 year-ends
- ▶ Public entities 1 year earlier
- Comparative financials
 - 12/31/2018 year ends will need to be calculated under both old and new standards

5 Step Process

- 1. Identify the contract with the customer
- 2. Identify the performance obligations within the contract
- 3. Determine the transaction price
- 4. Allocate the transaction price to the performance obligations
- Recognize revenue when performance obligation met



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Identify the Contract

- Written, oral, or implied (customary business practice)
- Commercial substance
- Both parties approved and committed to satisfying their obligations
- ▶ Each party's rights identifiable
- Payment terms identified
- Probable consideration will be collected
 - Ability and intent

Multiple Contracts

- Combine multiple legal contracts into one accounting contract when:
 - Contracts are negotiated as a package with a single commercial objective
 - Consideration for one contract depends on price/performance of other contract OR
 - Goods/services of multiple contracts are a single performance obligation

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Contract Modification

- Change in scope or price approved by both parties
- If additional distinct goods or services added and price increase = stand-alone selling price, then separate contract
- If additional distinct goods or services added but price ≠ stand-alone selling price, then terminate old contract and create new
- If no distinct goods or services added, then adjust transaction price

Identify Performance Obligations

- (A series of) good(s) or service(s) that is (are) distinct
- Distinct
 - Customer can benefit by itself or with readily available resources
- Vendor promise must be separately identifiable

Obligation

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Material Right

- Would not receive right without entering into contract
- Option to acquire additional goods/services
 - Must be for less than stand-alone price



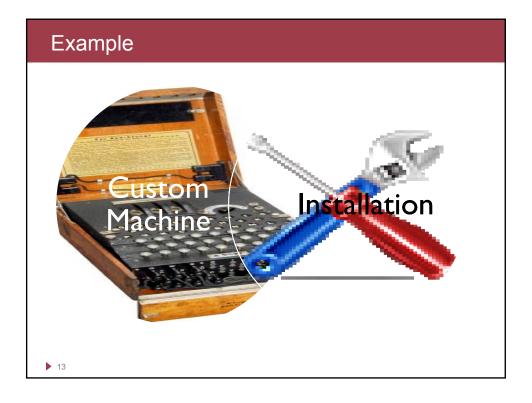
Incremental Costs of Obtaining Contract

- ▶ Setup of account ≠ performance obligation
- Incremental costs would not have been incurred without contract
- Record as asset; amortize
 - Practical expedient: less than one year amortization, expense when incurred



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Copier Installation



Transaction Price

- ▶ Consideration entity expects to receive
- Excludes amounts for third parties
 - Sales tax
- Variable Consideration
 - Expected value method
 - Most likely method
- Constraint
 - Limited to amounts where it is probable a significant revenue reversal will not occur
- Consider time value of money

Example – Before Constraint

First 10 days	11-15 Days	16 + Days
5% discount	3% discount	No discount
\$95	\$97	\$100
15%	40%	45%

- Expected value:
 - **\$95 * 15% +**
 - \$97 * 40% +
 - **\$100 * 45% =**
 - \$98.05
- Most likely:
 - \$100 (45% is largest percent)

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Example - Constraint

- > \$98.05 > \$95 and \$97
 - **\$98.05 < \$100**
- ▶ % of amounts less than \$98.05
 - **15% + 40% = 55%**
 - Probable amount will be less than \$98.05
- % of amounts less than \$97
 - 15%; not probable amount will be less than \$97
 - Constrained amount for expected value

Allocating Transaction Price

Stand-alone selling prices

- Allocate proportionately
 - · No stand-alone selling price
 - Adjusted market assessment (what would they pay)
 - Expected cost plus margin
 - Residual approach (only if sold to different customers for wide range of prices or not yet sold separately)

Discount

- Typically proportionate
 - If regularly sold stand-alone, and regularly sell a bundle at a discount, and the bundle discount approximates this discount, then you can allocate discount proportionate to just bundle



Material Right - Allocation Transaction Price

- Stand-alone price, if any
- Estimate discount obtained from exercising right
 - Subtract any other available discounts
- \$1,000 discount with right; \$100 discount otherwise; 50% chance of using discount
 - \$1,000 \$100 = \$900 * 50% chance of using = \$450 price

Recognizing Revenue

- > Satisfied at a point in time, or
- Satisfied over time
 - Customer simultaneously receives and consumes benefit
 - Performance creates/enhances asset the customer controls OR
 - Does not create an asset with alternative uses to the seller



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Recognizing Revenue Over Time

- Output methods
 - Milestones
 - Time elapsed
 - Units produced
 - Units delivered

- **▶** Input methods
 - Resources consumed
 - Labor hours expended
 - Costs incurred
 - Time elapsed
- Cannot use cost of goods when goods are received significantly before services related to them
- Material right to purchase = revenue when additional goods/services purchased

Concerns

- Loyalty program material right?
- ▶ Give away "free" performance obligation?
- Discounts for early payment = variable consideration
- Explicit right of return refund liability?
- Warranty performance obligation?
- Option to purchase additional goods/services material right?
- Nonrefundable up front fees performance obligation?

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Bill and Hold

- Revenue upon change of control
- Bill and hold must:
 - Substantive reason for bill and hold
 - Product identified separately as belonging to customer
 - Product ready to transfer as is
 - Entity can't have ability to use/redirect product





Gift Cards

- Escheat liability first, if any
- Determine expected "breakage" income
 - Allocate proportionately as gift cards expected to be used are used OR
- Wait until remote gift cards will be used
 - Recognize all breakage income



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Disclosures

- Most quantitative disclosures for public entities only
- Revenue between 1) point in time and 2) over time
- Qualitative disclosure about recording revenue



Construction Industry

- Potentially multiple performance obligation
- Determine faithful depiction of transfer of control
- Constructing hospital
 - Overall management as well as goods/services: engineering, site clearance, foundation, etc.
 - · Capable of being distinct
 - · Not distinct because significant integration
 - One performance obligation
 - If use input method of cost, no real change

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Health Care Organization

- Collection of consideration probable to have contract
- Transaction price variable consideration constraint
- Emergency room patient
 - Admitted with no agreement from patient to pay
 - Services provided
 - Determine self-pay; expect to receive some consideration (variable)
 - Contract
 - Revenue in amount of expected value

Nonprofit Industry

- No change to contributions
- No change to determination of exchange versus contribution
- ▶ Is a government grant a "customer"?

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To Do

- Walk through 5 step process on normal contracts and transactions
- Compare to existing revenue recognition
- Accounting system review
- ▶ Train sales department
- Consider internal control changes

Resources

- ► AICPA Revenue Recognition
 - http://www.aicpa.org/InterestAreas/FRC/AccountingFinan cialReporting/RevenueRecognition/Pages/RevenueRecognition.aspx
- ▶ FASB Revenue Recognition Project
 - http://www.fasb.org/jsp/FASB/Page/BridgePage&cid=135 1027207987

